## **RESOLUTION 2013-56**

RESOLUTION AUTHORIZING ISSUANCE OF REQUEST FOR QUALIFICATIONS 13-15 FOR A CONSULTANT TEAM TO CONDUCT ANALYSIS AND DEVELOP A STRATEGY AND WORK PLAN FOR A COMPREHENSIVE INTEGRATED PORT MASTER PLAN UPDATE

WHEREAS, the San Diego Unified Port District (District) is a public corporation created by the Legislature in 1962 pursuant to Harbors and Navigation Code Appendix I, (Port Act); and

WHEREAS, Section 19 of the Port Act requires the Board of Port Commissioners (BPC) to draft a master plan for harbor and port improvement and for the use of all of the tidelands and submerged lands which shall be conveyed to the District pursuant to its provisions; and

WHEREAS, at the BPC's February 4, 2013 special meeting it expressed a strong desire to move away from project-specific planning and instead move toward a more holistic approach to longer-term planning that would incorporate a broad range of important factors and necessitate a comprehensive update of the Port Master Plan; and

WHEREAS, in order to move quickly to accomplish a comprehensive Port Master Plan update it was suggested that a consultant team be retained to develop a strategy and work plan for establishing an integrated planning framework to be used for implementing the Port Master Plan update; and

WHEREAS, the BPC directed staff to bring an item to its February 12, 2013 meeting to provide an opportunity to provide early input into the scoping of a solicitation document in the form of a Request for Proposals (RFP) or a Request for Qualifications (RFQ); and

WHEREAS, at the February 12, 2013 BPC meeting the BPC directed staff to return to its April 9, 2013 meeting with a refined scope of work, as well as to provide a timeline, a resource allocation plan to manage the consultant team, and the estimated fiscal impact associated with the reined scope as well as to present ideas for conducting District business concurrent with a comprehensive integrated Port Master Plan update (i.e., how to "fix the plane while flying it"); and

**WHEREAS**, the following key elements were highlighted by the BPC specifically relating to the District's integrated planning efforts:

- Conduct an inventory/analysis of current assets (beyond just real estate) as a first step, including land/water uses and capacities (developed, undeveloped, underperforming and underutilized), habitat and potential mitigation areas, public access, revenue-generating opportunities, spheres of influence, deep berthing potential, infrastructure needs, etc.
- 2. Use a holistic approach linking uses that comprise what is being done today together with what could/should be done in the future to reach a 50-year vision (i.e., look at the big picture for the District and the region).
- 3. Balance revenue generation with the cost of public amenities to ensure sustainability.
- 4. Link infrastructure to the overall plan.
- 5. Identify the stewardship role of the District, including partnership and financial opportunities, and understand the value of non-revenue generating habitat and sensitive resource lands (i.e., value of the "beautiful bay").
- 6. Understand the local, regional, state and federal focus, issues, and applicable regulations (i.e., address regional climate change, sea level rise, and water quality issues).
- 7. Understand the private sector focus.
- 8. Be accountable to whatever panning objectives are developed in order to evaluate planning success and course-correction, as needed.
- 9. Incorporate the business model and business operations (of revenuegeneration and stewardship) with the planning process.
- 10. Develop the planning process to include public outreach and stakeholder input, as well as to be an inclusive process (internal and external, including key stakeholders); the process of how the integrated plan is developed is as important as what the plan produces; and

**WHEREAS**, staff prepared a refined draft scope of work that will solicit a consultant team to complete Phase I of a comprehensive integrated Port Master Plan update via RFQ 13-15 — "Comprehensive Integrated Port Master Plan Update Analysis and Strategy/Work Plan Development Services" attached hereto as Attachment A, which will require a multi-disciplinary, multi-phase work effort which will include defining and conducting a "50-Year Visioning Process" involving a high-level assessment of District-wide assets and extensive public engagement resulting in principles for an integrated planning framework with the milestone of the BPC adopting integrated planning principles and framework; and

**WHEREAS,** the RFQ selection process will generally occur between April 2013 and August 2013 whereupon the BPC will select a consultant and authorize a contract; and

WHEREAS, it is anticipated that the consultant costs associated with Phase I of the Integrated Planning effort is likely to be significant and as such staff proposes to conduct the RFQ process, select the most qualified firm based upon evaluation criteria that includes experience of proposed staff, approach to the project, capability to perform, and the firm's relevant experience and after selection negotiate with the selected firm to insure a fair and reasonable cost.

NOW, THEREFORE, BE IT RESOLVED by the Board of Port Commissioners of the San Diego Unified Port District, as follows:

That the Executive Director or his designated representative is hereby authorized to issue District Request for Qualifications 13-15 – "Comprehensive Integrated Port Master Plan Update Analysis and Strategy/Work Plan Development Services" to conduct analysis and develop a strategy and work plan for a comprehensive integrated Port Master Plan update.

PASSED AND ADOPTED by the Board of Port Commissioners of the San Diego Unified Port District, this 9th day of April, 2013, by the following vote:

AYES: Malcolm, Moore, Nelson, Smith, Valderrama

NAYS: None. EXCUSED: None. ABSENT: None. ABSTAIN: None.

> Ann Y. Moore, Chair Board of Port Commissioners

ATTEST:

Timothy A. Deuel District Clerk

(Seal)